

Coordinating Communication across Community Organizations for Complex Patients

Case Studies using the Collaborative Medical Platform

Agenda

1:30 to 1:35 PM

Introductions

Lyman Dennis

1:35 to 1:40 PM

PHC Plan for Collective Medical Technology

Dr. Robert Moore, MD, MPH, MBA, Chief Medical Officer, Partnership Health Plan of California

1:40 to 1:55 PM

Collective Platform Overview: Enhancing Care Collaboration for High-Risk Patients

Suneel Ratan, General Manager, California, Collective Medical Technologies

1:55 to 2:00 PM

SacValley MedShare

Elizabeth Steffen, MBA/TM, PMP Executive Director, SacValley MedShare

2:00 to 2:12 PM

UCSF Collective EDie Program

Jeannine Ruggeiro. Clinical Social Worker at University of California San Francisco Medical Center in the ED

2:12 to 2:25 PM

Placer County Whole Person Care Expanding Treatment Coordination

Geoff Smith, Program Manager for the Placer County Whole Person Care program

2:25 to 2:30 PM

Q&A

2:30 PM

Adjourn

Lyman Dennis, MBA, PhD, Principal, El Dorado Health Consulting

- Webinar organizer with Suneel Ratan of CMT.
- Unusual program in that it focuses on an approach developed by a clear-thinking vendor, Collaborative Medical Technologies
- Introduce our speakers



Robert Moore, MD,
MPH, MBA, Chief
Medical Officer,
Partnership HealthPlan
of California



Suneel Ratan, General Manager, California, Collective Medical Technologies

- Leads growth and sustainability of Collective Medical network in the state and transition to patients needing integrated approaches to clinical and non-medical needs.



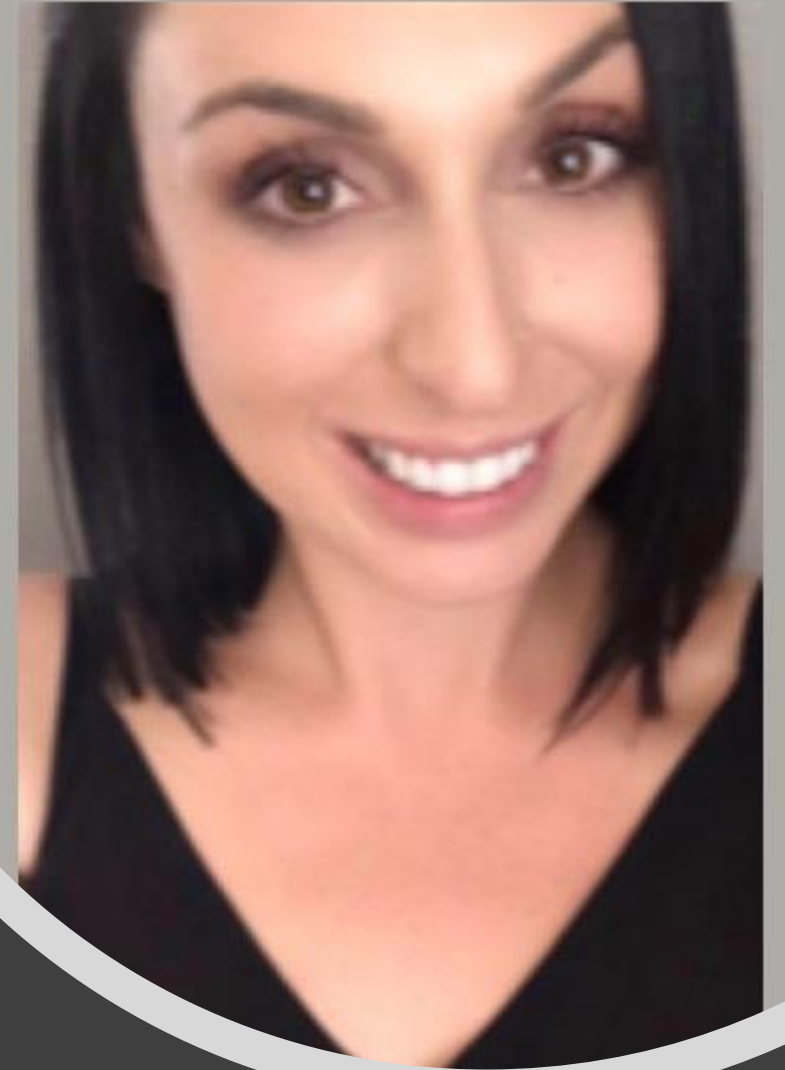
Elizabeth Steffen, MBA/TM, PMP, Executive Director, SacValley MedShare

- SVMS is an HIO serving 16 counties in Northern California. The HIO and CMT provide a unique incentive to hospitals to participate in the ED, CURES and, services coordination.



Jeannine Ruggeiro.
Clinical Social Worker at
University of California
San Francisco Medical
Center in the ED

- Works with high-utilizing patients to provide programs and services that address psychosocial needs and reduce ED use.



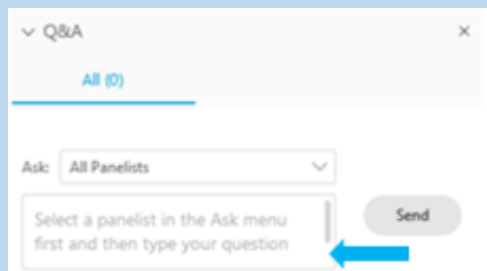
Geoff Smith, Program Manager for the Placer County Whole Person Care program.

- Also Licensed Marriage and Family Therapist.
- Placer County Whole Person Care program deals with some 200 homeless individuals coordinating physical care and social services.



Presentations

- Slides will be sent to all participants after the webinar.
- Webinar will be posted on Partnership website. We will send you the link.
- Questions will follow the presentations.
- Use Q&A box to submit your questions.



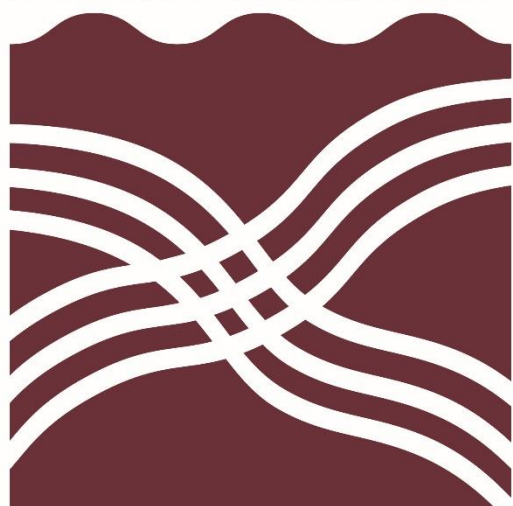
The screenshot shows a Q&A interface. At the top, there is a header with a dropdown arrow and the text 'Q&A', and a close button 'x'. Below the header, there is a section titled 'All (0)' with a blue underline. Underneath, there is a label 'Ask:' followed by a dropdown menu currently showing 'All Panelists'. Below the dropdown is a text input field with the placeholder text 'Select a panelist in the Ask menu first and then type your question'. A blue arrow points to this text input field. To the right of the text input field is a 'Send' button.



Robert Moore, MD,
MPH, MBA, Partnership
HealthPlan of California,
Chief Medical Officer

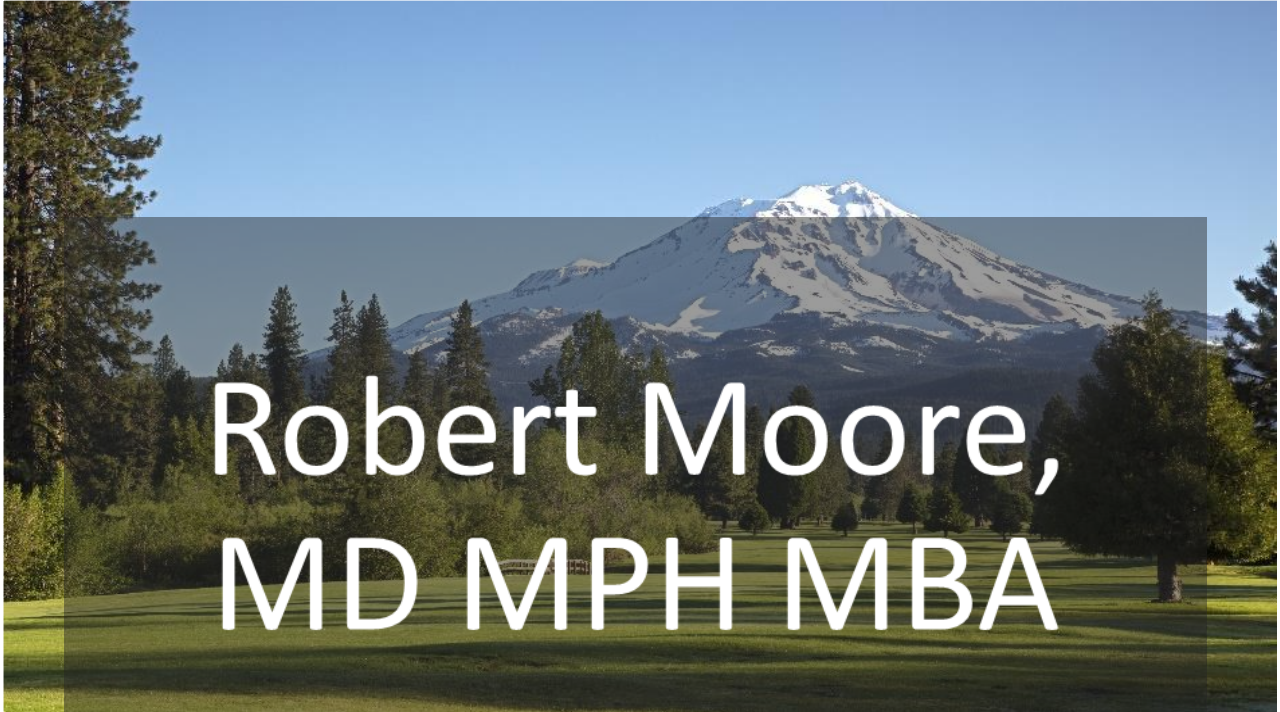


PARTNERSHIP

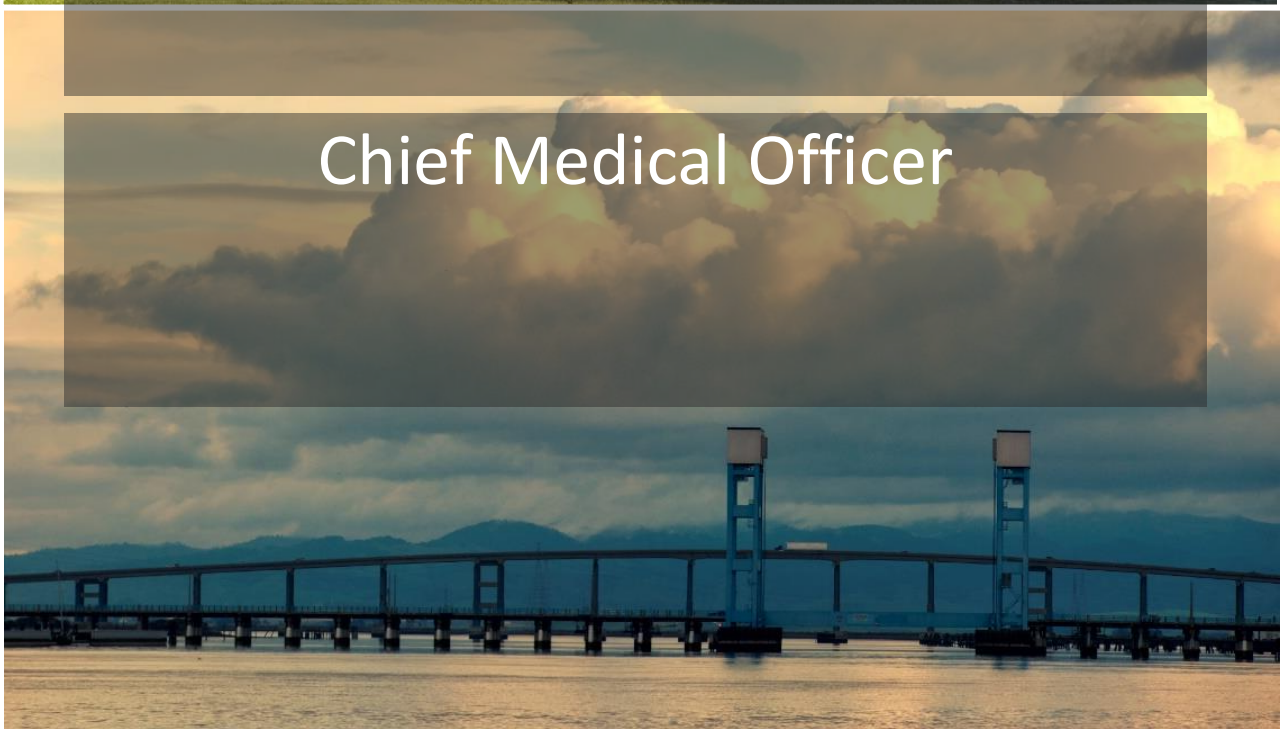


HEALTHPLAN
of CALIFORNIA

A Public Agency



Robert Moore,
MD MPH MBA



Chief Medical Officer

About Us



Mission:

To help our members, and the communities we serve, be healthy.

Vision:

To be the most highly regarded managed care plan in California.

PHC Plan for Collective Medical Technology

- Signed agreement in September 2019
- Plan to implement in late 2020
- Components
 - EDIE for Inpatient and ED census tracking
 - CollectivePlan for cross-organizational case management
- PHC agreement includes covering interfaces with Care Management Partners

Why PHC Selected Collective Medical Technology

- Mission alignment with leadership
- Broad hospital coverage: More timely ED visit and inpatient admission information
- Experience providing care management communication platform with similar health plans and community partners.

Communication Across Organizations

- Needed by Community Partners
 - Whole Person Care (WPC) pilots
 - PHC's Intensive Outpatient Care Management Program (IOPCM)
 - DHCS Planned Enhanced Care Management (ECM)
- Efficiency
 - Case Management
 - Prediction of Risk
- Effectiveness
 - Targeted interventions
 - Avoiding duplication
 - Analysis of ROI

Goal for Webinar

Learn from those who have gone before us to help
PHC and our community partners to prepare for optimal
future implementation





Suneel Ratan, General
Manager, California,
Collective Medical
Technologies

Collective Platform Overview:

Enhancing Care Collaboration for High-Risk Patients

October 30, 2019



Collective Medical is the national leader in supporting collaborative care management efforts with a demonstrated track record

- ➔ Started by an ED social worker
- ➔ 9+ years since first go-live
- ➔ Nationwide network spanning 36+ states
- ➔ 3500+ ACOs, plans, hospitals, UCs, and clinics
- ➔ Tens of Thousands of providers
- ➔ More than 225 million unique visits

100% customer retention since inception

Endorsed by:





DATA SOURCING

Collective gathers data from across the network, sourcing from every point of care: hospitals, post-acute, ambulatory, community services, risk-bearing, and governmental



DATA AGGREGATION

Information from these sources is normalized, then aggregated on the Collective Platform where it can be accessed by everyone on the patient's care team



MATCHING AND ANALYTICS

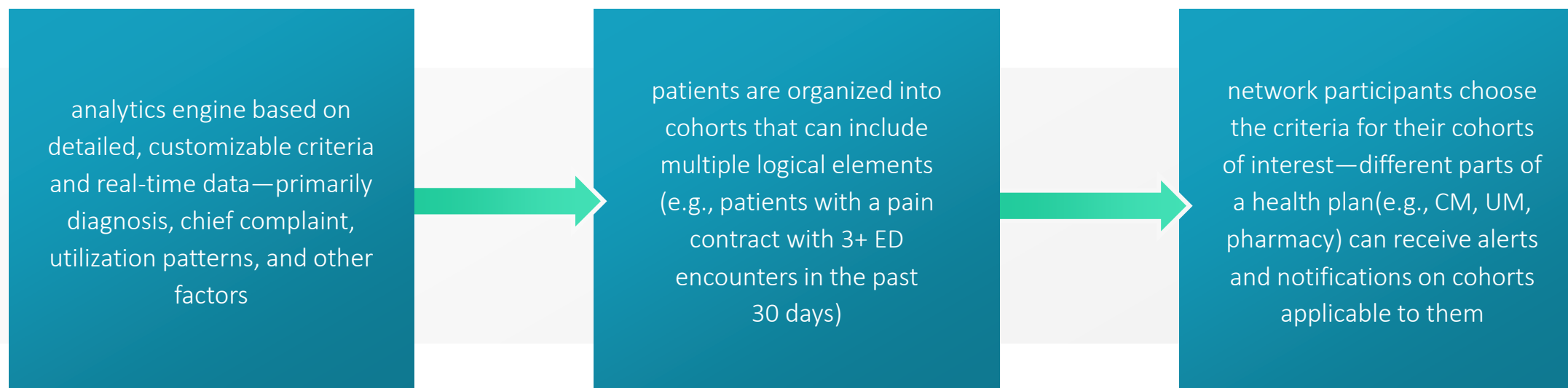
Collective's data normalization and master patient index generates an incredibly accurate database of patients—both regionally and across the nation—that can be quickly and easily analyzed and queried



NOTIFICATIONS AND REPORTS

Notifications are automatically delivered in real-time to the point of care and to other members of the patient's care team, enabling visibility into movements; reports are generated and distributed to care managers, risk-bearing entities, state health organizations, and policy makers

Collective Alerting and Notifications – Key Principles



Automated Risk Identification, Notification, and Care Team Member Engagement

Care Team and Risk Criteria Identification



- care team members establish risk criteria for their patients
- the Collective platform automatically listens for these key risk criteria

Patient Event



- an event occurs at a facility participating on the Collective network (i.e., ED encounter, inpatient admission, etc.)
- data is ingested by numerous sources and analyzed in real time

Risk Analyzed



- If risk is found relating to any facility's previously established criteria, any number of events occur—including notifications sent, workflows triggered, or additional data analyzed

Workflow



- if risk is identified, providers are engaged in their native workflows
- providers are given insights relative to their relationship with the patient and the care setting
- alerts, notifications, and insights are automatically pushed into the EHR—within provider workflows

Collaboration



- risk-based insights are provided before seeing the patient so providers can make more informed decisions
- providers can collaborate and see one another's care recommendations
- treatment and follow-up care occur through real-time collaboration and communication

The Collective Platform seamlessly connects each member of a patient's care team together for effective collaboration on even the most complex patients.



Collective's California Value Proposition

Building Local Networks to Uniquely Support Continua of Care and Key Archetypes of Complex Patients

Complex Chronic – Medi-Cal SPDs, Medicare, Duals

Establish meaningful continuum of acute and post-acute care for older adults, some with cognitive decline, and younger patients with complications springing from catastrophic illness, disabilities, and complex life conditions.

Network components: Hospital ED and inpatient, SNFs, health system / ACO / health plan care managers, primary care

Persistently High-Cost Chronically Homeless (SB 1152)

Enable continuum of care and care plan portability – moving to a real, living care plan – to reduce administrative burden with repeat visits / admissions and to reduce readmissions.

Network components: Hospital ED and inpatient, SNFs, homeless services providers that can sign a BAA, primary care

Opioid-use Disorder

Enable accurate reporting around individuals from whom buprenorphine treatment is initiated in the hospital and support community-based continuum of care and care transitions.

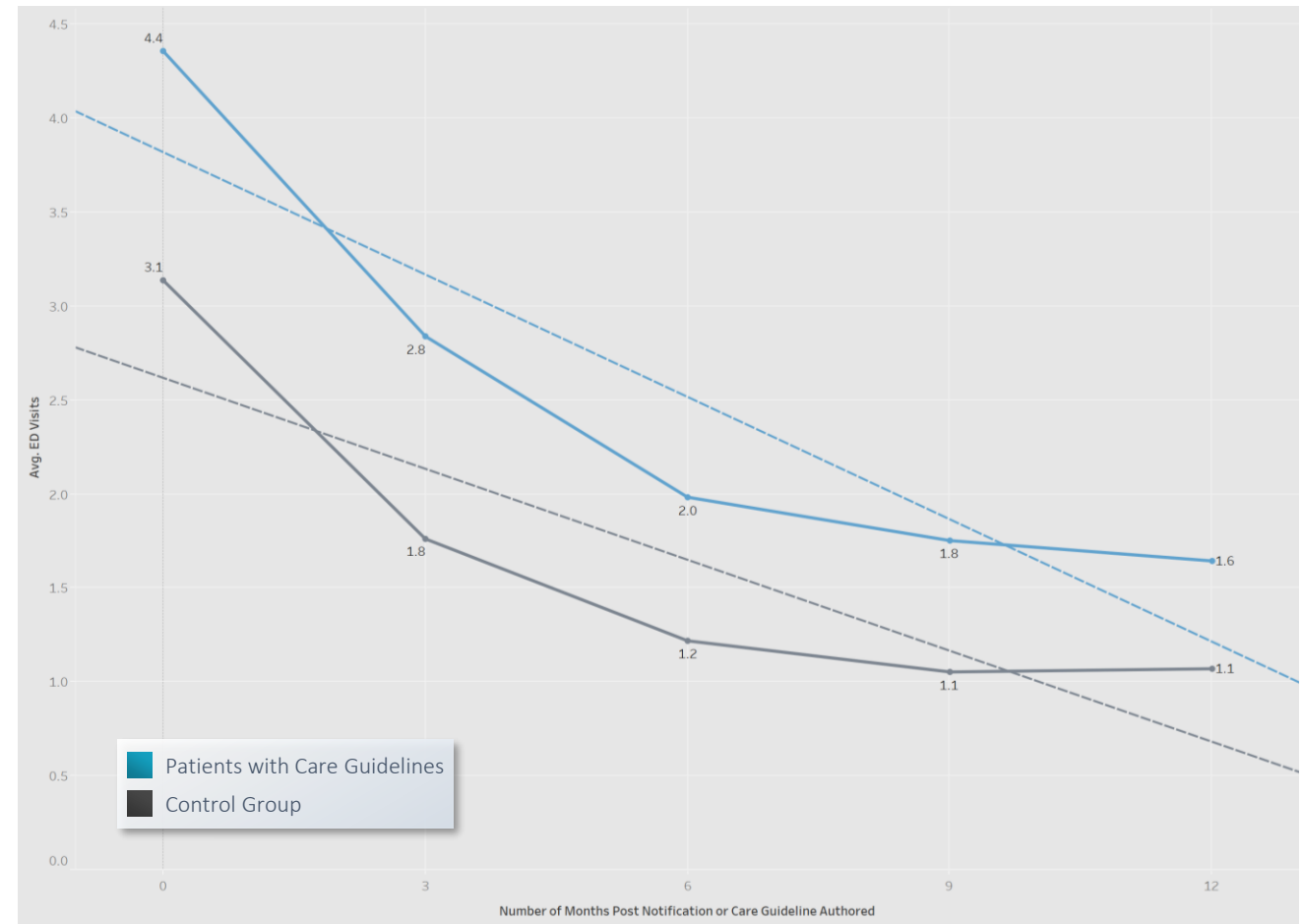
Network components: Hospital ED and inpatient, outpatient MAT providers, primary care

Care Insights Outcomes

Average Number of ED Encounters after a Care Insight is Written

- For patients in California with between 10 – 19 ED encounters over a twelve-month period, there is a significant ($p < 0.01$) decrease in ED encounters when compared to the control group
- If the control group had the same decrease in ED encounters as the group with Care Guidelines, then on average, each patient would have **1.5 fewer ED encounters** over one year
- Care Guidelines can help **reduce ED visits by 8%** in one year

Number of ED Encounters Every Three Months



$$\begin{array}{ccccc} 762 & \times & 1.5 & = & 1,295 \\ \text{patients with} & & \text{fewer ED encounters} & & \text{ED encounters saved from} \\ \text{Care Guidelines} & & \text{per patient per year} & & \text{high-utilizing patients in one year} \end{array}$$

Patient Success Story: Health Plan / PCP Collaboration



- 88-year-old female with history of COPD and heart disease
- Seen in the ER 8 times in the past 12 months with 5 IP visits in the last 12 months

Scenario	Intervention/Collaboration	Outcome
<ul style="list-style-type: none">• Patient was identified for her frequent ED and IP stays• Health plan case manager identified that patient was not getting key prescriptions filled for pulmonary diagnosis and ER visits were primarily for COPD flare-ups• Health plan case manager and primary care case manager reviewed the case together	<ul style="list-style-type: none">• Through collaboration, it was determined that patient would benefit from a medication reconciliation• Pharmacist at PCP contacted the patient, conducted a medication reconciliation and provided education• Patient was enrolled in case management with primary care	<ul style="list-style-type: none">• Patient continues to be supported by primary care case manager• Prescriptions have been filled• No ED or IP stay visits since collaboration meeting

Patient Success Story - Health Plan / PCP Collaboration



- 58-year-old female with frequent ED visits
- History of chronic pain and transportation barriers

Scenario	Intervention/Collaboration	Outcome
<ul style="list-style-type: none">• Patient was identified due to 10 ED visits• Patient seeing a pain specialist but not utilizing her PCP• Transportation barriers prevented patient from visiting PCP office• Patient previously declined case management	<ul style="list-style-type: none">• Through collaboration, it was determined that a home visit would be beneficial to assess for safety and barriers• Health plan arranged for a contracted provider to do a home visit• MD visited home and did a thorough review of medications and encouraged the patient to follow her provider's plan of care	<ul style="list-style-type: none">• The records from the home visit were sent to the patient's PCP• Patient enrolled in case management• No ED visits since collaboration has begun

THANK YOU

Deep local hospital network and California experience and presence

Shared care planning tools based upon a world-class analytics platform to go far beyond simple encounter-based notifications

Based on any relevant piece of available clinical data

Focus on user automation

Patients benefit from Collective's rapid innovation and nationwide reach

Dynamically-curated notifications and synthesized insights from a broad data set

Deep experience with HIEs and statewide initiatives

Unmatched, documented outcomes



Elizabeth Steffen,
MBA/TM, PMP
Executive
Director,
SacValley
MedShare



SacValley MedShare

About SacValley MedShare

- Began in 2012 with 8 founding members covering 7 counties
- Expanded in 2015 to add 5 additional counties (merged with North State Health Connect)
- Expanded in 2018 to add 4 additional counties (merged with Connect HealthCare)
- California not-for-profit corporation, 501(c)(3)
- Governed by local community Board of Directors
- Board is comprised of member organization senior leadership to provide geographic and institutional diversity. 16 seats, all occupied.
- SacValley is made up of Individual Acute-Care Hospitals, Hospital Systems, Critical Access Hospitals, Tribal Healthcare, Federally-Qualified Healthcare Clinics, Private Medical Clinics, Imaging Centers, Laboratories, and a payer.

Current Service Area

- 17 Counties – 40,000 square miles
 - Butte, Colusa, Glenn, Lake, Lassen, Modoc, Napa, Plumas, Shasta, Siskiyou, Solano, Sonoma, Sutter, Tehama, Trinity, Yolo, and Yuba



CMT-EDie

- Partnered to offer EDie product to hospitals
- Hospitals find it a valuable addition to HIE
- Reports are:
 - Concise
 - Complete
 - Informative



Jeannine Ruggeiro. Clinical
Social Worker at University of
California San Francisco
Medical Center in the ED



UCSF Collective EDie Program

Jeannine Ruggiero

Presentation to Partnership Webinar

November 7, 2019

UCSF Collective EDIE Program



Emergency Department Information Exchange (EDIE) Program

Hyperspace - EMERGENCY DEPT PARN - UCSF Production - MAI 485 23 Staff Message 72 Billing Coding Query 363

Epic ED Track Board ED Manager ED Map In Basket My Reports My Dashboards APeX ED PUB Patient Station ED Chart PagerBox ED Provider Message

Epiccare MARIA RAVEN Search

ED Track Board

Refresh Dismiss Triage Destination Open Chart Notes Orders Dispo Sign In Tx Team Comments Add'l Tools Print AVS Request Outside Records ED PARN MAP

All Pts (32) My Pts More Views

Bed	RN	RES/AHP	ATT	PC	Patient	Complaint	A	TT	MS REF	EDIE	CUI	Col	Risk	Hu	EC	SIR	Lat	Im	Col	Dis	BE	Ser	CD
26				W.		Shortness of Breath	3	0...															
27						Abdominal Pain	3	0...															
28						Abdominal Pain	3	0...															
29						Fall	3	0...															
45H						Medication Refill	5	0...															
CDU-01						Loss of Vision	2	1...		R													7
CDU-02						Vascular Access Problem	3	2...							1								14
CDU-03						Motor Vehicle Crash; Altered Mental...	3	1...															12
CDU-04						Flank Pain	2	0...															2
CDU-05						Muscle Pain	2	1...															2

Emergency Department Information Exchange (EDIE) Program

Hyperspace - EMERGENCY DEPT PARN - UCSF Production - MAI 485 23 Staff Message 72 Billing Coding Query 363

Epic ED Track Board ED Manager ED Map In Basket My Reports My Dashboards APeX ED PUB Patient Station ED Chart PagerBox ED Provider Message

EpicCare MARIA RAVEN Search

ED Track Board

Refresh Dismiss Triage Destination Open Chart Notes Orders Dispo Sign In Tx Team Comments Add'l Tools Print AYS Request Outside Records ED PARN MAP

All Pts (32) My Pts More Views

Bed	RN	RES/AHP	ATT	PC	Patient	Complaint	A	TT	MS	REF	EDIE	CUI	Cor	Ris	Ho	EC	SIR	Lat	Im	Cor	Dis	BE	Ser	CD
26					W.	Shortness of Breath	3	0...																
27						Abdominal Pain	3	0...																
28						Abdominal Pain	3	0...																
29						Fall	3	0...																
45H						Medication Refill	5	0...																
CDU-01						Loss of Vision	2	1...		R														7
CDU-02						Vascular Access Problem	3	2...																14
CDU-03						Motor Vehicle Crash; Altered Mental...	3	1...																12
CDU-04						Flank Pain	2	0...																2
CDU-05						Muscle Pain	2	0...																2

Emergency Department Information Exchange (EDIE) Program

Hyperspace - EMERGENCY DEPT PARN - UCSF Production - MAI 485 23 Staff Message 72 Billing Coding Query 363

Epic ED Track Board ED Manager ED Map In Basket My Reports My Dashboards APeX ED PUB Patient Station ED Chart PagerBox ED Provider Message

ED Track Board

Refresh Dismiss Triage Destination Open Chart Notes Orders Dispo Sign In Tx Team Comments Add'l Tools Print AVS Request Outside Records ED PARN MAP

All Pts (32) My Pts More Views

Bed	RN	RES/AHP	ATT	PC	Patient	Complaint	A	TT	MS	REF	EDIE	CUI	Col	Ris	Ho	EC	SIR	Lat	Im	Col	Dis	BEE	Ser	CD
26				W.		Shortness of Breath	3	0...																
27						Abdominal Pain	3	0...																
28						Abdominal Pain	3	0...																
29						Fall	3	0...																
45H						Medication Refill	5	0...																
CDU-01						Loss of Vision	2	1...		R														7
CDU-02						Vascular Access Problem	3	2...					C..			1								14
CDU-03						Motor Vehicle Crash; Altered Mental...	3	1...																12
CDU-04						Flank Pain	2	0...																2
CDU-05						Muscle Pain	2	0...																2

Frequent ED user with ED Care Plan

Emergency Department Information Exchange (EDIE) Program

Hyperspace - EMERGENCY DEPT PARN - UCSF Production - MAI 485 23 Staff Message 72 Billing Coding Query 363

Epic ED Track Board ED Manager ED Map In Basket My Reports My Dashboards APeX ED PUB Patient Station ED Chart PagerBox ED Provider Message Epiccare MARIA RAVEN Search

ED Track Board

Refresh Dismiss Triage Destination Open Chart Notes Orders Dispo Sign In Tx Team Comments Add'l Tools Print AYS Request Outside Records ED PARN MAP

All Pts (32) My Pts More Views

Bed	RN	RES/AHP	ATT	PC	Patient	Complaint	A	TT	MS REF	EDIE	CUI	Cor	Ris	Ho	EC	SIR	Lat	Im	Cor	Dis	BED	Ser	CD
26				W.		Shortness of Breath	3	0...															
27						Abdominal Pain	3	0...															
28						Abdominal Pain	3	0...															
29						Fall	3	0...															
45H						Medication Refill	5	0...															
CDU-01						Loss of Vision	2	1...		R													7
CDU-02						Vascular Access Problem	3	2...				C..			1								14
CDU-03						Motor Vehicle Crash; Altered Mental...	3	1...															12
CDU-04						Flank Pain	2	0...															2
CDU-05						Muscle Pain	2	1...															2

Risky opioid use based on CURES

UCSF EDIE Care Coordination Team

- EDIE Health Care Navigator + Social Worker
- Hours: Mon to Fri, 8am to 8pm
- EDIE team meets directly with patient when criteria are met



- 3 ED visits, 3 different EDs, 3 months
- 5 ED visits, any EDs, 12 months

UCSF Care Coordination Team

- Broad screening for social needs by EDIE team
- Work with ED clinicians to incorporate medically significant info
- Meet and collaborate with:
 - SF Dept of Public Health
 - SF Street Medicine
 - other SF hospitals
 - community social services, treatment programs



Geoff Smith, Program
Manager for the Placer
County Whole Person Care
program





Placer County Whole Person Care Expanding Treatment Coordination



Placer County Whole Person Care

- Seven day-hospital follow-up visits
- PreManage notifications
- Treatment Plan sharing capabilities
- Information for coordinating with Primary Care



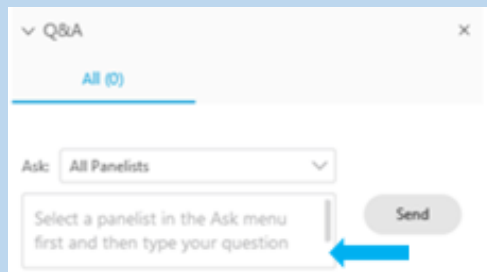
Expanding Treatment Coordination in Placer County

- Adding Full Service Partnerships
- Adding Adult Outpatient notifications
- Reviewing data to improve level of service decisions



Questions...

- Use Q&A box to submit your questions.

A screenshot of a Q&A submission interface. At the top, it says 'Q&A' with a dropdown arrow and a close button 'x'. Below that, it says 'All (0)' in blue. There is a section labeled 'Ask:' with a dropdown menu currently set to 'All Panelists'. Below the dropdown is a text input field with a placeholder that says 'Select a panelist in the Ask menu first and then type your question'. A blue arrow points to this text field. To the right of the text field is a grey 'Send' button.

- Unanswered questions during the webinar will be answered via email.